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May 17, 2016

EXECUTIVE VICE PRESIDENT—CHIEF FINANCIAL OFFICER

Delegation of Authority - Approval and Execution of the Early Works Agreement for the Merced 2020 Project

Section 100.4 of the Standing Orders of the Regents, Duties of the President of the University, states that:

(dd) Except as otherwise specifically provided in the Bylaws and Standing Orders, the President is authorized to execute on behalf of the Corporation all contracts and other documents necessary in the exercise of the President's duties....

The Early Works Agreement compensates the selected Developer of the Merced 2020 Project to start preliminary design and early construction work prior to the execution of the Project Agreement. Pursuant to Section 100.4(dd) of the Standing Orders, the President has the authority to approve and execute the Early Works Agreement.

I delegate authority to you to approve and execute the Early Works Agreement associated with Merced's 2020 Project.

Janet Napolitano President

Division Leaders cc: Associate Vice President-Capital Asset Strategies and Finance Associate Vice President-Budget Analysis and Planning **Universitywide Policy Office**